

**From:** [Stewart Carter](#)  
**To:** [economicregulation](#)  
**Subject:** FW: [External] Air Canada's feedback  
**Date:** 11 March 2022 13:45:11  
**Attachments:** [image002.png](#)  
[20220310\\_IATA Response to NERL NR23\\_BP\\_Final.docx](#)

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**From:** Hengxuan Tian <[hengxuan.tian@aircanada.ca](mailto:hengxuan.tian@aircanada.ca)>  
**Sent:** 11 March 2022 13:42  
**To:** Stewart Carter <[Stewart.Carter@caa.co.uk](mailto:Stewart.Carter@caa.co.uk)>  
**Cc:** Alex Bobocica <[Alex.Bobocica@caa.co.uk](mailto:Alex.Bobocica@caa.co.uk)>; David Rossi <[david.rossi@aircanada.ca](mailto:david.rossi@aircanada.ca)>  
**Subject:** [External] Air Canada's feedback

Good day Stewart:

Hope all is well.

Air Canada fully support the attached IATA letter as industry response to the NERL NR23 Business Plan.

Unfortunately, I couldn't dial in the consultation meeting last week due to the time of the meeting( eastern time 4AM). Hopefully, next meeting I will be able to attend in person.

All the best

**Hengxuan Tian MBA**

Senior Manager, ATC Navigation Charges and Financial Services

Chef de service- ATC Redevances Navigation et Services Financiers

99 Ironbridge Road, Brampton On L6Y 0S7 Canada

T (905) 861 7786 | C (647) 308 8895 | [Hengxuan.tian@aircanada.ca](mailto:Hengxuan.tian@aircanada.ca)



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